

Software Asset Management: Client Perspective

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Your Speaker



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"I have worked in various roles in the IT services space for 24 years (including Elisa, Fujitsu and SoftwareONE). My area of expertise is IT Asset Management and software licensing. In my current position at KPMG I am managing Software Asset Management (SAM) services."



KPMG Advisory Solution Offering

Strategy

Growth strategy, Operations strategy and cost, CDD & ODD, Integration. Enterprise-wide transformation



Deal Advisory M&A and Valuation

M&A and Valuation, Financial and Tax due diligence and Restructuring

Our professionals work with senior leadership across functional

areas, applying our expertise and

deep industry knowledge to

develop innovative, technology-

driven solutions to solve our

clients' business challenges and

help them grow and achieve

financial results

Forensic



Lighthouse

Enabling new technology as artificial intelligence, intelligent automation and next generation data analytics



CIO Advisory

Enabling digital enterprise, transformation into a customer-focused value-centric organization. IT M&A & integration and separation



Digital Identity

Digital identity, digital customer identity, Identity access management



Cyber Security

Cyber security assessment and development, Data privacy, Penetration testing



Enterprise Architecture

Ensuring alignment between IT, business and security. Enabling innovation, transformation and new technologies



IT Advisory and Transformation

Business transformation driven by technology, ERP Software Asset Management

Responsible Investment and Sustainability Services

Integration of sustainability into business strategy and processes, sustainable finance services



Public Sector

Leadership and organization development. Smart City. Evaluations and studies. Health and social services.



Financial Services

Transformation, technology-driven innovation, strategy and operations.

Compliance and regulation



Financial Management

Next generation finance processes and reporting

Governance Services



Internal audit, Risk management

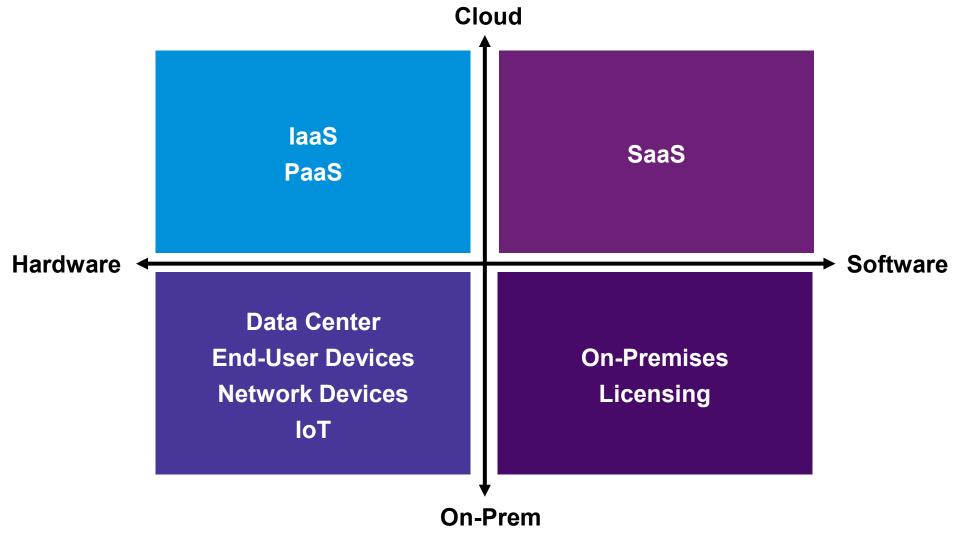




Forensic advisory and investigations, Anti-money laundering, Forensic technology, Dispute advisory

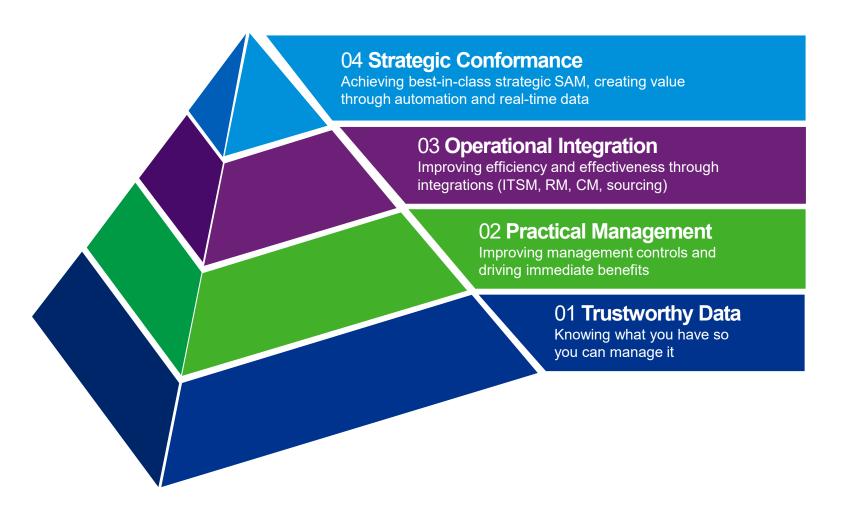


The Software Asset Management Landscape is changing





SAM Capabilities: Foundation First





Top 10 Reasons for IT and Software Overspend



Inconsistent, decentralized or non-existing processes for asset management



Weak vendor management



Lack of planning against actual demand



Purchased products not fit for purpose



Failure to identify what you already own



SaaS and cloud capabilities not part of SAM



Poor data quality in referential sources



Lack of ownership and policy enforcement



Lack of resources, personal risk



Tool capabilities not current



Cost saving opportunities in Software Licensing

Deployment of software Comparing licenses to install base (ELP, internal or **Compliance Exposure** external audit) License entitlement Comparing licenses to usage **Cost Saving Opportunity** (software metering, cloud consumption) Actual use of software Optimizing license usage **Optimization Opportunity** (aligned to future use and business requirements) Actual need of software



Software Asset Management

Key benefits of a Software Asset Management program

Financial

Visibility into IT spend and performance, improved license negotiation position

Operational

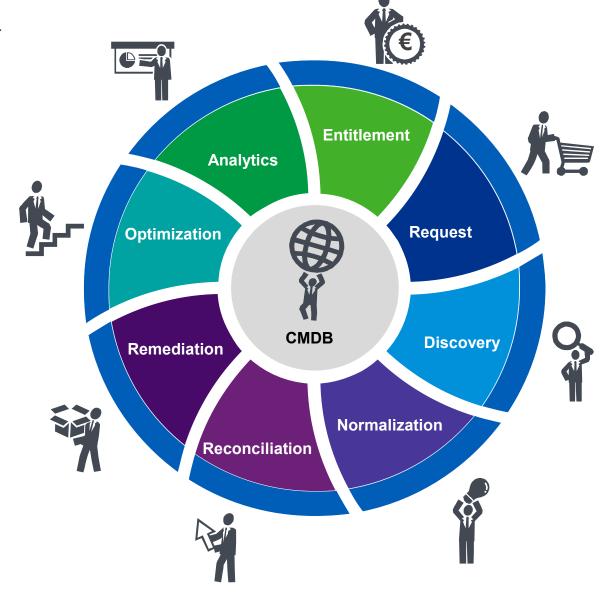
Reduced manual work, enhanced user and employee experience, ability to monitor and manage software and cloud cost

Risk Reduction

Proactive license compliance, minimized unbudgeted cost, mitigate unmonitored software deployments

Technological

Leverage automation and analytics capabilities, single source of truth based on a centralized CMDB





Hot Topics in SAM

The initiatives that we most often engage with our clients. They are not all in scope for traditional Software Asset Management, but have a direct link to software licensing and SAM practice.

- The SAP S/4HANA Journey
- Legacy Workflow Modernization
- Hybrid Cloud Management
- SaaS Cost Optimization
- Remote Workforce Enablement
- Application Consolidation
- Business Transformation





How KPMG helps organizations in SAM

SAM Assessment

What is organization's current SAM capability? People, processes and tools.

SAM Target Operating Model

Developing SAM program to fit organization's needs utilizing KPMG leading practice.

SAM Technology

Evaluating requirements.
Implementing SAM technologies, including integrations.

Managed SAM Services

Providing support for organization's on-going SAM workstreams. Outsourcing SAM.

Compliance & Agreements

Helping organizations report and maintain compliance. Support in agreement renewals.
Software portfolio management.













- ✓ Know what you own
- ✓ Understand consumption
- ✓ Eliminate shelf ware
- ✓ Take control of SaaS
- ✓ Re-harvest licenses
- ✓ Maximize value
- ✓ Share SAM data
- ✓ Use SAM tools strategically

Gather information about your current and historical software license agreements to get full picture of your software portfolio.

Store entitlement data in structured way using a central repository that can be accessed by the people and processes that need this information.



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Track license consumption information for all license metrics, including user based licensing, virtualized environments and cloud (laaS, PaaS, SaaS).

Manage usage data in a central repository that is able to reconcile licenses to usage.



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Deploy management tools that can measure actual usage of software, and not only how many copies are installed.

Stop renewing maintenance or subscription to licenses that are not used.



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Create capability to understand your SaaS spending and meter its usage. This means more than just counting which team members have been assigned a SaaS subscription.

Not having visibility to your SaaS usage will lead to overspend and compliance issues ("Shadow IT")



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Create cost savings opportunities by recycling licenses between teams and users in your organization.

Make sure you can identify licenses that are available to re-use, and plan a process where they can be effectively consumed.



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Understand how you are entitled to use your purchased licenses and take full advantage of their capabilities.

Many softwares (e.g. Microsoft 365) contain a massive potential to work more efficiently and securely, but deploying them requires organizational change.



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Data collected by SAM applications and processes benefits many teams. For instance change management and sec ops can use this data.

SAM does not equal simply counting license compliance, it's a broader practice.



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The automation and vendor specific optimization capabilities that specialist SAM tools offer are very valuable.

They do not, however, create value without effective roles and processes in place.

Also, they should support your overall workflows and reporting, and not be separate.















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